

# HIGHER EDUCATION SEMINAR

## Friday 2 December 2022

### Risk Management Partners, London EC4N 8AF

**9:30-10:00 REGISTRATION AND REFRESHMENTS**

**10:00-10:15 WELCOME**  
Wayne Rigby, ALARM and Janie Buckley, University of Plymouth

**10:15-11:15 SESSION 1 - INTERNATIONAL SECURITY/HORIZON SCANNING**  
James Coe, WONKHE

The world of higher education is fast moving; it sits in the middle of cultural issues, economic change, global turbulence, all the while delivering the vital mission of delivering education and research to make the world better. There is no doubt that UK Higher Education is facing multiple challenges. It seems that everyday universities are in the news, MPs and ministers are calling their work out in public, or there is another crisis which could knock their work off course. In this session James will set out what to expect in the year ahead and the major risks for all of us who value and work in higher education.

**11:15-11:25 REFRESHMENTS**

**11:25-12:40 SESSION 2 - RISK BOW TIE METHODOLOGY**  
Paul Dudley, ALARM

What is the Bow Tie technique?

A Bow tie is a visual illustration of the identified risk, its causes and consequences, proactive controls, and reactive mitigation. The Bow Tie is easy to interpret and is an excellent way to engage staff of all levels in the risk identification process. This session will, through the use of an interactive case study, demonstrate the use of the Bow Tie technique particularly in a risk identification workshop environment.

**12:40-13:30 LUNCH**

**13:30-14:30 SESSION 3 - SECTOR RISK BENCHMARKING**  
Paddy Marshall and David Tomlinson, UNIAC

Each year, UNIAC undertake a review of risk registers across the Higher Education sector to identify where concerns lie and provide insight into the challenges facing the sector. In this session, David will explore the latest annual report, offering a deep dive into some of the themes identified and exploring these further (e.g. OfS regulatory changes, the direction of travel and how the sector is responding).



**14:30-14:40 REFRESHMENTS**

**14:40-15:40 SESSION 4 - CYBER RISK UPDATE**  
RMP

**15:40-16:00 SESSION 5 - HIGHER EDUCATION COMMITTEE Q&A PANEL**  
**ALARM HE committee members**

This informal panel session provides delegates with the opportunity to question the Committee on plans to develop ALARM's offering in the HE sector.

**16:00 CLOSE**